# Functional Resonance Analysis: Diagramming Your System 



Tanner Lund 2023


## $\because R \triangle M 1$ the FUNCTONAL RESONANCE ANALSSIS MEHOD

MODELLING COMPLEX
SOCIO-TECHNICAL SYSTEMS


ERIK HOLLNAGEL

## findeed

## Why FRAM?

## "Who's Fram?"

"I dunno, I joined late..."

# "Is it good to think with?" - Claude Lévi-Strauss 

## Relative Ignorance, Complexity, and Intractability



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## FRAM Principles

"Is FRAM not a model-cum-method then?"
"Apparently it's more of a method-sine-model"

## Functions, not Components



Cloud Controller

Cluster
Controller
Storage Controller

# Failure 



## Emergence


reper

## Resonance

Stochastic Resonance, Functional Resonance


## indeed

## FRAM Models

## "So there ARE models then!"

"Yes, but most of the value is in the making of them, apparently"


## HEXAGONS



## Input

"Open the Door"


## Output

## "Lock the Door"



## Resource

"Drive to the Job Site" $\leftarrow$ Gas

## Save the

File $\leftarrow$
Storage
Capacity


## Preconditions

## Close Up the Wound $\leftarrow$ <br> Check For All Surgical Tools / Apply Analgesic



## Time

## Ship Sailing

 Schedule

## Control

- Runbook
- Ship's

Standing orders

- Code

Deployment Configuration





## indeed

## How FRAM

## Identify \& Describe The Functions

How to Draw a Smiley Face:


## Identify Variability



## Aggregate and Categorize Input and Output Variability

1. Internal
2. External
3. Upstream/Downstream

Timing

- Too early
- Too late
- Omission

Force/Distance/Direction

- Too weak
- Too strong
- Wrong direction
- Wrong type

Object

- Wrong object

Sequence

- Omission
- Skipping
- Repetition
- Reversal/Swap
- Extra wrong object


## How does the variability of the output affect downstream functions?



## Handout!

- FRAM Visualizer Software Download
- An exercise for practicing FRAM
- FRAM website \& tutorials
- FRAM book link
- My soundeloudlink (again)
- Contact information



## indeed

## When FRAM?

"When? Is FRAM late for something?"
"I dunno, I missed that part..."

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