The following is a summary of the actions taken by the USENIX Board of Directors from June 12, 2003, through December 4, 2003.

FINANCES
The first draft budget for 2004 was reviewed and approved, with the following actions decided upon:

- USENIX will allocate $25,000 to Association marketing in 2004.
- Standards efforts will be supported at $23,400 in 2004, which includes membership in The Open Group and funding of standards activities.
- USENIX will maintain its Computing Research Association membership and provide some funding for travel to CRA conferences, not to exceed $8,000 total.
- USENIX will co-sponsor the CRA-Snowbird Conference in July 2004.
- USENIX will provide up to $5,000 for travel to the SANE conference(s).
- The Association will have a full audit every four years, immediately prior to the election of new officers.

CONFERENCE REGISTRATION FEES
USENIX will reduce registration to the technical sessions by $50 for Security, OSDI, FAST, VM, and NSDI, and will reduce student fees by $110 for Annual Tech, LISA, and Security in 2004.

USENIX will reduce the technical session registration fees by $50 to all of its conferences (this replaces the policy of offering a $50 Web registration discount).

CONFERENCES
Annual Technical Conference
It was agreed to accept the new format for the 2004 USENIX Annual Technical Conference as outlined below. The staff will come up with a proposal for new registration fees that will allow attendees to pay a reduced rate for attending fewer than 5 days of technical sessions.

The new format for the 6-day conference will feature:

- One 5-day track with general and FREENIX sessions
- One 5-day track of various SIGs and invited programs
- Tutorials on all 6 days
- Invited/keynote talks held on 5 days as plenaries
- Vendor BOFs
- Guru and BOF sessions as usual

It was also agreed that beginning in 2005, the USENIX Annual Technical Conference will be moved to an March/April timeframe.

PKI Workshop
USENIX will again cooperate with the PKI Workshop in 2004 under the same terms as 2003. USENIX will not be paying travel expenses for attendance at the workshop.

POLICIES
Miscellaneous changes were made to the USENIX Policies regarding travel and registration fees for volunteers attending conferences, and regarding the SAGE dues split, and including a fuller description of election ballots in Section 1.

FUTURE BOARD MEETINGS
The Board agreed to hold a long-term strategy meeting in the San Francisco Bay Area on March 1, 2004, followed by a regular meeting on March 2.

The next meeting will be on June 27, 2004, at the Annual Technical Conference in Boston.